

ANNEX ONE
PROJECT PLAN

| Task Name | Finish |
|---|---------------------|
| Project Plan for the New Economic Regulatory Framework & Functional Separation of Batelco | Thu 3/14/19 |
| Separation Guidelines, Monitoring Compliance Guidelines and STM | Thu 6/21/18 |
| Publish draft for consultation | Thu 5/10/18 |
| Industry review and briefings | Thu 5/31/18 |
| TRA review and issuance of Separation Guidelines, Monitoring Compliance Guidelines, and STA | Thu 6/21/18 |
| Undertakings | Mon 11/12/18 |
| Batelco submits separation undertakings (all submissions are made before or on this day) | Wed 8/15/18 |
| Review, negotiate, and revise separation undertakings | Wed 9/26/18 |
| Conduct consultation (include comments submission) | Tue 10/16/18 |
| Review, negotiate, and revise separation undertakings | Mon 11/12/18 |
| Publish final separation undertakings | Mon 11/12/18 |
| FSE Business Case Review | Thu 1/31/19 |
| FSE submits initial business case (with RO submission) | Sun 8/26/18 |
| Review FSE business case and provide initial feedback | Thu 10/25/18 |
| Batelco submits revised FSE business case | Sun 11/25/18 |
| Review FSE business case based on OLOs' RO-Order submissions | Thu 12/13/18 |
| TRA submits official response to FSE's business case submission following OLOs' cross-submissions on RO Order | Thu 1/31/19 |
| Reference Offer Order (including product set) | Thu 3/14/19 |
| Send to FSE OLO's Business Requirements | Sat 4/7/18 |
| FSE to submit initial product categories | Sun 6/24/18 |
| Make initial reference offer submission | Wed 9/26/18 |
| Prepare and review the first draft of the reference offer order | Thu 10/25/18 |
| Finalize the draft reference offer order | Sun 12/2/18 |
| Conduct consultation with OLOs and FSE on the reference offer order | Thu 1/10/19 |
| 2nd consultation | Sun 2/10/19 |
| Finalise reference offer order | Thu 2/28/19 |
| Publish Reference Offer | Thu 3/14/19 |
| Licenses | Thu 1/31/19 |
| Draft FSE & OLO Licence | Thu 10/11/18 |
| Consult on FSE & OLO Licence | Thu 11/8/18 |
| Finalise the FSE & OLO licence | Tue 1/1/19 |
| Award FSE & OLO Licences | Thu 1/31/19 |